



Sam Oliver

Project Manager – Bristlecone Development

1235 34th St.

Missoula, MT 59801

To Whom It May Concern:

I would like to offer a professional endorsement for Carl Construction, Inc. of Missoula, MT. Bristlecone Development has just completed a large project for which Carl Construction was the prime contractor. The Palace Apartments was a \$5 million Historic Tax Credit & Low-Income Tax Credit rehabilitation project in downtown Missoula that involved two historic buildings. The timeframe for the project was very aggressive and involved the complete demolition and remodel of 60 Low-Income Apartments, the envelope of two buildings, and a full replacement of the buildings' systems. The entire project duration was 10 months and was completed with the apartments being partially occupied.

The project in question was extremely challenging and fraught with dozens of unforeseen. Carl Construction not only performed within the timeline set forth at the beginning of the project, they did so with very few change orders. In addition, Carl Construction's report with residents, City Officials, Design Professionals, and other subcontractors was fantastic. Carl Construction was a crucial asset to the success of my project and I would recommend their company for all of your commercial construction needs.

Sincerely,

A handwritten signature in blue ink, appearing to read "Sam Oliver", is written over a white background.

Sam Oliver